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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION**

Washington, D.C. 20549

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**FORM 8-K**

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**CURRENT REPORT**

**Pursuant to Section 13 or 15(d) of the  
Securities Exchange Act of 1934**

**Date of Report (Date of earliest event reported) March 5, 2012**

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**DUCOMMUN INCORPORATED**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State or other jurisdiction  
of incorporation)

**001-08174**  
(Commission  
File Number)

**95-0693330**  
(IRS Employer  
Identification No.)

**23301 Wilmington Avenue, Carson, California**  
(Address of principal executive offices)

**90745-6209**  
(Zip Code)

**Registrant's telephone number, including area code (310) 513-7200**

**N/A**

(Former name or former address, if changed since last report.)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
  - Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
  - Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
  - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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Item 2.02 Results of Operations and Financial Condition.

Ducommun Incorporated issued a press release on March 5, 2012 in the form attached hereto as Exhibit 99.1.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

99.1 Ducommun Incorporated press release issued on March 5, 2012.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

DUCOMMUN INCORPORATED  
(Registrant)

Date: March 5, 2012

By: /s/ James S. Heiser  
James S. Heiser  
Vice President and General Counsel



FOR IMMEDIATE RELEASE

**Ducommun Reports Results for the  
Fourth Quarter and Year Ended December 31, 2011**

***Posts Record Backlog of \$636 Million; LaBarge Integration Effectively Complete***

LOS ANGELES, California (March 5, 2012) — Ducommun Incorporated (NYSE:DCO) today reported results for its fourth quarter and twelve months ended December 31, 2011.

**Highlights**

- Net sales increased 85% to \$188.2 million for the fourth quarter of 2011 versus the fourth quarter of 2010, reflecting increased sales of \$90.6 million from the acquisition of LaBarge, Inc. (“LaBarge”)
- The Company reported a net loss of \$(4.60) per diluted share for the fourth quarter of 2011, reflecting a pre-tax non-cash goodwill impairment charge of \$54.3 million and acquisition-related expenses. Excluding goodwill impairment charges and acquisition-related expenses, the Company’s net income was \$0.27 per diluted share in the quarter. The non-cash charge does not impact the Company’s ongoing business operations nor does it affect liquidity, cash flow from operations or financial covenant compliance for any of the Company’s outstanding debt
- Cash flow from operations was \$27.9 million in the fourth quarter 2011 and \$22.6 million for the full year 2011, excluding acquisition-related expenses
- Ducommun’s record backlog at December 31, 2011 was approximately \$636 million

“Ducommun ended 2011 much stronger and better positioned than when the year began, with our operations bolstered by the addition of LaBarge,” said Anthony J. Reardon, president and chief executive officer. “The integration of our two organizations is now effectively complete. We have reduced corporate overhead, and our staffs are working together seamlessly to improve and grow the new Ducommun. Our backlog stands at a record \$636 million, and the legacy LaBarge business is providing many new growth avenues, offsetting some weakness in a few of our legacy military applications. At the same time, Ducommun AeroStructures continues to show top-line expansion — driven by robust commercial aerospace demand. With our focus on margins, all factors are coming together for improved performance in 2012.”

**Fourth Quarter Results**

Sales for the fourth quarter of 2011 increased 85% to \$188.2 million, compared with \$101.8 million for the fourth quarter of 2010, reflecting \$90.6 million in revenue from the acquisition of LaBarge. The Company reported a net loss of \$48.5 million, or \$(4.60) per fully diluted share, compared with net income of \$4.2 million, or \$0.39 per fully diluted share, for the comparable period last year. Excluding pre-tax acquisition-related expenses (including cost of sales related to the write-up of LaBarge inventory) of \$3.2 million and a pre-tax non-cash goodwill impairment charge of \$54.3 million, net income for the fourth quarter of 2011 was \$2.8 million, or \$0.27 per fully diluted share. The \$54.3 million goodwill impairment charge was related to the Company’s Ducommun LaBarge Technologies subsidiary and was driven by a decline in the Company’s market value as of December 31, 2011, following the LaBarge acquisition and a softening defense market. The non-cash charge does not impact the Company’s ongoing business operations nor does it affect liquidity, cash flow from operations or financial covenant compliance for any of the Company’s outstanding debt.

During the quarter, the Company generated \$27.9 million of cash flow from operations, excluding \$2.0 million of transaction-related costs.

### Ducommun AeroStructures (DAS)

The DAS segment reported net sales for the fourth quarter of \$68.9 million compared with \$65.6 million in the prior-year period, representing an increase of 5%. The higher revenues were primarily the result of increased shipments of commercial aerospace products. Operating income for the 2011 fourth quarter was \$3.4 million, or 4.9% of revenues, compared with \$5.4 million, or 8.2% of revenues, for the prior-year period. The lower operating results were primarily due to start-up costs associated with new programs. These costs negatively impacted operating margins by \$3.0 million, or 5.1 percentage points, on revenues of \$4.9 million in the 2011 fourth quarter, compared with an impact of \$1.3 million, or 2.4 percentage points, on revenues of \$2.5 million in the comparable period of 2010.

### Ducommun LaBarge Technologies (DLT)

The DLT segment reported net sales for the fourth quarter of \$119.4 million compared with \$36.2 million in the fourth quarter of 2010. The reason for the substantial increase in revenues was \$90.6 million of contribution from LaBarge, covering a broad set of industrial and commercial end markets, partially offset by lower revenues tied to the Company's engineering services business and delayed orders for F-15 and F-18 radar products. Operating loss for the fourth quarter of 2011 was \$45.5 million, compared with operating income of \$4.2 million in the 2010 fourth quarter. Excluding acquisition-related expenses (including cost of sales related to the write-up of LaBarge inventory) of \$2.5 million and goodwill impairment charges of \$54.3 million, DLT's operating income was \$11.3 million, or 9.5% of revenues, as compared with \$4.2 million, or 11.7% of revenues, in the prior year period.

### Corporate General and Administrative Expenses (CG&A)

CG&A expenses for the fourth quarter 2011 were \$3.3 million, as compared with \$5.3 million in the 2010 fourth quarter. Excluding acquisition-related expenses of \$0.6 million, CG&A was \$2.7 million, or 1.4% of sales, as compared with \$5.3 million, or 5.2% of sales, in the prior year period.

### **Full Year Results**

Sales for the twelve months of 2011 increased 42% to \$580.9 million, compared with \$408.4 million in 2010, reflecting revenue of \$175.4 million from the LaBarge acquisition. The Company posted a net loss in 2011 of \$47.6 million, or \$(4.52) per fully diluted share, compared with net income of \$19.8 million, or \$1.87 per fully diluted share, in 2010. Excluding pre-tax acquisition-related expenses (including cost of sales related to the write-up of LaBarge inventory) of \$18.5 million and a pre-tax non-cash goodwill impairment charge of \$54.3 million, net income was \$14.9 million, or \$1.40 per fully diluted share. In 2011, the Company generated \$22.6 million of cash flow from operations, excluding \$25.6 million of acquisition-related costs.

### Ducommun AeroStructures (DAS)

The DAS segment reported net sales for the twelve months of 2011 of \$292.8 million, compared with \$271.6 million in 2010, an increase of 8%. The higher revenues were primarily the result of increased shipments of commercial aerospace products. Operating income in 2011 was \$25.8 million, or 8.8% of revenues, compared with \$28.7 million, or 10.6% of revenues, in the prior year period. The lower operating results were primarily due to start-up costs for new programs. These costs negatively impacted operating margins by \$8.8 million, or 4.0 percentage points, on revenues of \$21.6 million in 2011, compared with an impact of \$4.6 million, or 2.1 percentage points, on revenues of \$9.4 million in 2010.

### Ducommun LaBarge Technologies (DLT)

The DLT segment reported net sales for the twelve months of 2011 of \$288.2 million compared with \$136.8 million in 2010. The primary reason for the increase in revenues was \$175.4 million of contribution from LaBarge representing a broad set of industrial and commercial end markets, partially offset by lower revenues for engineering services and certain legacy Ducommun manufactured technology products. Operating loss in 2011 was \$33.4 million compared with operating income of \$13.2 million in 2010. Excluding acquisition-related expenses (including cost of sales related to the write-up of LaBarge inventory) and pre-tax non-cash goodwill impairment charges, DLT's operating income was \$27.0 million, or 9.4% of revenues, as compared with \$13.2 million, or 9.6% of revenues, in 2010.

### Corporate General and Administrative Expenses (CG&A)

CG&A expenses in 2011 were \$26.5 million, compared with \$15.4 million in 2010. Excluding acquisition-related expenses of \$12.4 million, CG&A was \$14.1 million, or 2.4% of sales, in 2011, as compared with \$15.4 million, or 3.8% of sales, in 2010.

"While we still have work to do, particularly with regard to improving margins, we feel very confident about the future given the strengths of a more capable and multifaceted Ducommun," Mr. Reardon continued. "We now have additional talent to deploy, more technical and manufacturing expertise to provide, and a broader base of customers with which to partner. We knew that the last half of 2011 would present some challenges, but we did an excellent job integrating DLT and had solid operating performance within that segment as a result. Furthermore, we won and began development on 14 new aerospace programs last year, and, while these startup contracts adversely impacted 2011 performance, we believe that investing in such programs and customers will help drive higher revenue and profit margins over the long term. Our immediate goal is to continue to generate solid cash flow, retire debt and reduce our leverage. Some challenges surely remain as we drive to improve operating results, but the outlook is bright for Ducommun."

### Conference Call

A teleconference hosted by Anthony J. Reardon, the Company's president and chief executive officer, and Joseph P. Bellino, the Company's vice president and chief financial officer, will be held on Tuesday, March 6, 2012 at 10:00 AM PT (1:00 PM ET) to review these financial results. To participate in the teleconference, please call 866.700.6293 (international 617.213.8835) approximately ten minutes prior to the conference time stated above. The participant passcode is 18224938. Mr. Reardon and Mr. Bellino will be speaking on behalf of the Company and anticipate the meeting and Q&A period to last approximately 45 minutes.

This call is being webcast by Thomson Reuters and can be accessed directly at the Ducommun website at [www.ducommun.com](http://www.ducommun.com). Conference call replay will be available after that time at the same link or by dialing 888 286.8010, passcode 98348927.



**DUCOMMUN INCORPORATED AND SUBSIDIARIES**  
**COMPARATIVE DATA**  
**CONSOLIDATED STATEMENT OF OPERATIONS**  
(In thousands, except per share amounts)

	Three Months Ended		Year Ended	
	Dec. 31, 2011	Dec. 31, 2010	Dec. 31, 2011	Dec. 31, 2010
<b>Sales and Service Revenues</b>				
Product sales	\$ 181,645	\$ 93,408	\$ 552,408	\$ 367,563
Service revenues	6,593	8,362	28,506	40,843
Total	<u>188,238</u>	<u>101,770</u>	<u>580,914</u>	<u>408,406</u>
<b>Operating Costs and Expenses:</b>				
Cost of product sales	151,532	76,396	453,473	296,104
Cost of service revenues	4,371	6,826	21,505	32,156
Selling, general & administrative expenses	23,487	14,194	85,790	53,678
Goodwill impairment	54,273	—	54,273	—
Total	<u>233,663</u>	<u>97,416</u>	<u>615,041</u>	<u>381,938</u>
Operating (Loss)/Income	(45,425)	4,354	(34,127)	26,468
Interest Expense	(8,151)	(113)	(18,198)	(1,805)
(Loss)/Income Before Taxes	(53,576)	4,241	(52,325)	24,663
Income Tax Benefit/(Expense)	5,082	(82)	4,742	(4,855)
Net (Loss)/Income	<u>\$ (48,494)</u>	<u>\$ 4,159</u>	<u>\$ (47,583)</u>	<u>\$ 19,808</u>
<b>Earnings Per Share</b>				
Basic (loss)/earnings per share	\$ (4.60)	\$ 0.40	\$ (4.52)	\$ 1.89
Diluted (loss)/earnings per share	\$ (4.60)	\$ 0.39	\$ (4.52)	\$ 1.87
<b>Weighted Averaged Number of Common Shares Outstanding:</b>				
Basic	10,541	10,504	10,536	10,488
Diluted	10,565	10,626	10,621	10,596



**DUCOMMUN INCORPORATED AND SUBSIDIARIES**  
**CONSOLIDATED BALANCE SHEETS**  
(In thousands, except per share amounts)

	Year Ended December 31,	
	2011	2010
<b>Assets</b>		
Current Assets:		
Cash and cash equivalents	\$ 41,449	\$ 10,268
Accounts receivable (less allowance for doubtful accounts of \$488 and \$415)	96,174	47,949
Unbilled receivables	3,286	3,856
Inventories	154,503	72,597
Production cost of contracts	18,711	16,889
Deferred income taxes	12,020	5,085
Other current assets	14,648	4,748
Total Current Assets	340,791	161,392
Property and Equipment, Net	98,477	59,461
Goodwill	163,845	100,442
Intangibles	187,854	21,992
Other Assets	17,120	2,165
	\$808,087	\$345,452
<b>Liabilities and Shareholders' Equity</b>		
Current Liabilities:		
Current portion of long-term debt	\$ 1,960	\$ 187
Accounts payable	60,675	39,925
Accrued liabilities	53,823	31,174
Total Current Liabilities	116,458	71,286
Long-Term Debt, Less Current Portion	390,280	3,093
Deferred Income Taxes	72,043	7,691
Other Long-Term Liabilities	25,022	9,197
Total Liabilities	603,803	91,267
Commitments and Contingencies		
Shareholders' Equity:		
Common stock — \$.01 par value; authorized 35,000,000 shares; issued 10,683,863 shares in 2011 and 10,650,443 shares in 2010	107	106
Treasury stock — held in treasury 143,300 shares in 2011 and 2010	(1,924)	(1,924)
Additional paid-in capital	64,378	61,684
Retained earnings	149,048	197,421
Accumulated other comprehensive loss	(7,325)	(3,102)
Total Shareholders' Equity	204,284	254,185
	\$808,087	\$345,452

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**DUCOMMUN INCORPORATED AND SUBSIDIARIES**  
**BUSINESS SEGMENT PERFORMANCE**  
(In thousands, except per share amounts)  
(Unaudited)

	Fourth Quarter December 31,			Year Ended December 31,		
	2011	2010	Change	2011	2010	Change
<b>Net Sales:</b>						
Ducommun AeroStructures	\$ 68,870	\$ 65,590	5.0%	\$292,759	\$271,572	7.8%
Ducommun LaBarge Technologies	119,368	36,180	229.9%	288,155	136,834	110.6%
Total Net Sales	<u>\$188,238</u>	<u>\$101,770</u>	85.0%	<u>\$580,914</u>	<u>\$408,406</u>	42.2%
<b>Segment Operating (Loss)/Income (1)</b>						
Ducommun AeroStructures	\$ 3,385	\$ 5,397		\$ 25,798	\$ 28,738	
Ducommun LaBarge Technologies (2)(6)	(45,520)	4,236		(33,390)	13,151	
	(42,135)	9,633		(7,592)	41,889	
Corporate General and Administrative Expenses (3)(5)	(3,290)	(5,279)		(26,535)	(15,421)	
Total Operating (Loss)/Income	<u>\$ (45,425)</u>	<u>\$ 4,354</u>		<u>\$ (34,127)</u>	<u>\$ 26,468</u>	
<b>EBITDA (1)</b>						
Ducommun AeroStructures						
Operating Income	\$ 3,385	\$ 5,397		\$ 25,798	\$ 28,738	
Depreciation and Amortization	2,241	2,556		9,953	9,666	
	5,626	7,953		35,751	38,404	
Ducommun LaBarge Technologies						
Operating (Loss)/Income (2)	(45,520)	4,236		(33,390)	13,151	
Depreciation and Amortization	4,718	978		11,445	3,880	
	(40,802)	5,214		(21,945)	17,031	
Corporate General and Administrative Expenses (3)(4)(5)						
Operating Loss	(3,290)	(5,279)		(26,535)	(15,421)	
Depreciation and Amortization	22	(7)		60	51	
	(3,268)	(5,286)		(26,475)	(15,370)	
EBITDA — Excluding Goodwill Impairment	<u>\$ (38,444)</u>	<u>\$ 7,881</u>		<u>\$ (12,669)</u>	<u>\$ 40,065</u>	
<b>Adjusted EBITDA — Excluding Goodwill Impairment</b>						
Merger related transaction expenses (3)(5)	\$ 609	\$ —		\$ 12,394	\$ —	
Merger related change-in-control compensation expenses (6)	1,369	—		3,743	—	
Goodwill Impairment	54,273	—		54,273	—	
	56,251	—		70,410	—	
Adjusted EBITDA—Excluding Goodwill Impairment	<u>\$ 17,807</u>	<u>\$ 7,881</u>		<u>\$ 57,741</u>	<u>\$ 40,065</u>	
<b>Capital Expenditures:</b>						
Ducommun AeroStructures	\$ 1,826	\$ 1,797		\$ 8,798	\$ 5,150	
Ducommun LaBarge Technologies	1,485	200		5,454	1,904	
Corporate Administration	39	53		284	52	
Total Capital Expenditures	<u>\$ 3,350</u>	<u>\$ 2,050</u>		<u>\$ 14,536</u>	<u>\$ 7,106</u>	

(1) Before certain allocated corporate overhead.

(2) Includes approximately \$54.3 million of goodwill impairment expense in the three months and twelve months ended December 31, 2011.

(3) Includes approximately \$.6 million and \$12.4 million of merger-related transaction expenses related to the LaBarge acquisition in the three months and twelve months ended December 31, 2011, respectively, and \$0 in 2010.

(4) Certain expenses, previously incurred by the operating units, are now included in the corporate general and administrative expense as a result of the Company's organizational changes.

(5) Includes investment banking, accounting, legal, tax and valuation expenses as a direct result of the LaBarge acquisition.

(6) Includes approximately \$1.4 million and \$3.7 million of merger-related transaction costs resulting from a change-in-control provision for certain LaBarge key executives and employees arising in connection with the LaBarge acquisition in the three months and twelve months ended December 31, 2011, respectively.